

THE UNIVERSITY OF HONG KONG

香 港



大 學

Review Panel on University Governance and Management

Dr Victor K.K. Fung
Chairman of Council
The University of Hong Kong

February 7, 2003

Dear Dr Fung,

Review of University Governance and Management

At its meeting on July 30, 2002, the Council responded to Recommendation 6 in the Sutherland Report – that the governing body of each university review the fitness for purpose of its governance and management structures – by establishing a Review Panel on University Governance and Management. I am honoured to have served as Convenor of this Panel, and privileged to have had the benefit of working with Professor Neil Rudenstine and the Hon. Chief Justice Andrew Li as fellow members of the Panel.

The Panel has spent the last six months or so consulting with stakeholders, studying the literature on university governance and management, understanding international trends and surveying best practice at comparable institutions aspiring to worldclass standing. The outcome of our Review is encapsulated in this report, which I am pleased to present to you and the Council of the University of Hong Kong.

HKU is a fine institution, and from our discussions with stakeholders we firmly believe that its strategic intent to be counted among the top twenty-five universities in the world is achievable if pursued with purpose. We hope that our report will contribute to this endeavour.

Yours sincerely,

Professor John Niland
Convenor

Review Panel on University Governance and Management